Regenerating, Investing & Driving Growth





Constructing Excellence Sussex 28 June 2017

Today's Discussion



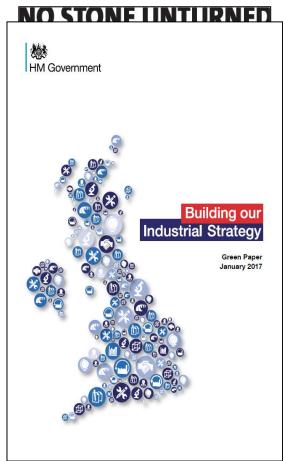
- Overview of policy context
- Enterprise Zones in the UK
- About Newhaven and the EZ
- Sites Overview
- Forecasts
- Summary



National Context

- The Plan for Growth (March 2011)
- No Stone Unturned (October 2012)
- Industrial Strategy
 - Ten key pillars, including:
 - 1. Investing in science, research and innovation
 - 2. Developing skills
 - 3. Upgrading infrastructure
 - 4. Supporting businesses to start and grow
 - 5. Improving procurement
 - 6. Encouraging trade and inward investment
 - 7. Delivering affordable energy and clean growth
 - 8. Cultivating world-leading sectors
 - 9. Driving growth across the whole country
 - 10. Creating the right institutions to bring together sectors and places





Regional Context



- Jamie
 - Mostly C2C, but will need at least a bullet point for SELEP

Greater Brighton Context



- Originally identified in City Deal as a Clean Tech Growth Centre
- Space for growth in employment & housing
- Positive displacement allowing for overspill of City Region economy
- Social and economic benefits



Local Policy Context



- Lewes District Council Plan 2016 –
 2020
 - 3 key themes
 - Growth and prosperity
 - Delivering new housing and infrastructure
- Ambition to drive regeneration of Newhaven
 - Need to rebalance local economy
 - Physical capacity for growth but challenging ground conditions



Newhaven Overview



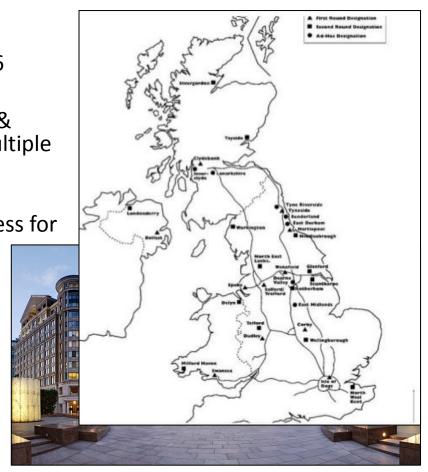
- Historic port town with active industrial and commercial river frontage, but challenges of economic decline
 - Low skilled workforce
 - Above average unemployment
 - High levels of deprivation
- New investments unlocking potential
 - UTC@harbourside
 - Newhaven Growth Quarter
 - Port Access Road
 - Newhaven Flood Alleviation Scheme
 - Saxon House
 - Rampion Offshore Wind Farm



What was an Enterprise Zone?



- Originally proposed in 1970s
- 38 EZ's designated between 1981 and 1996
- EZ's typically located in areas of economic & physical decay that were suffering from multiple market failures
- Range of benefits for new & existing business for a 10-year period
- Ended due to changing legislation
- But did they work anyway?



What is an Enterprise Zone Today?



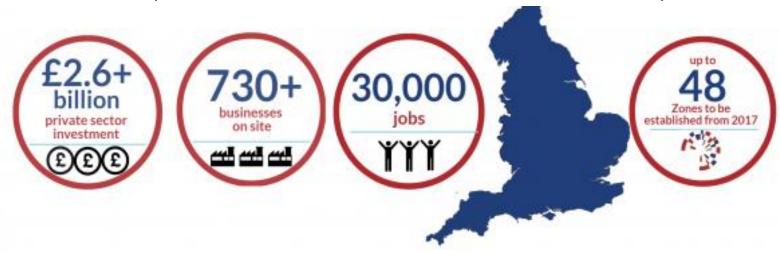
Enterprise

- Re-established in 2012 as key part of Government's long-term economic plan
- Some similarities with previous model
- Designated areas that provide tax breaks and Government support
 - Business rate discount for new occupiers, subject to State Aid
 - Simplified planning
 - Superfast broadband
- Reinvestment of business rates
- Government support to unblock barriers to delivery
- As of April 2017, 48 EZ's across England (including Newhaven)

What Have EZ's Achieved So Far?



- As at March 2016:
 - 821 jobs per EZ
 - 20 new businesses on site per EZ
 - £73.9 million of private sector investment per EZ
- Positive impact but some issues remain over value for money



Case Study

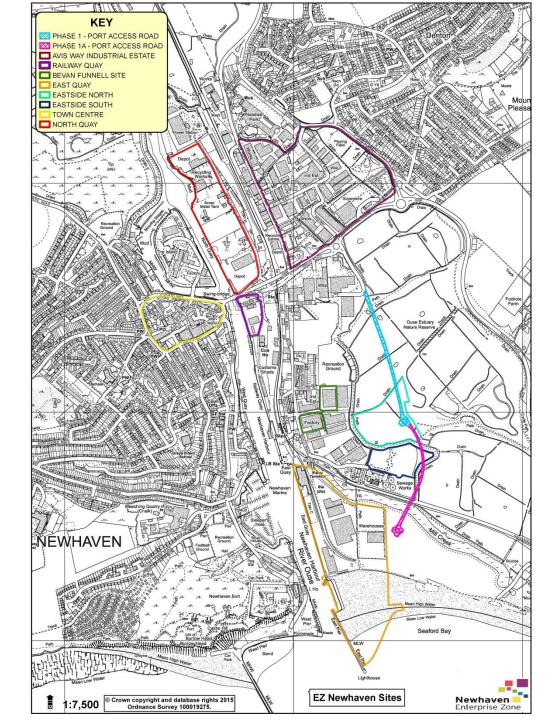


- Great Yarmouth & Lowestoft Enterprise Zone
- <u>Venko Offshore</u>





Challenges surrounding skills and displacement





- Partnership led by LDC and Coast to Capital LEP
- 8 sites, covering 79ha
- 25-year lifespan from April 2017
- Initial targets:
 - Create 55,000m² of new employment floorspace
 - Refurbish 15,000m² of employment floorspace
 - Create / sustain up to 2,000 FTE jobs
- Reinvestment of Business Rates uplift

Sites Overview

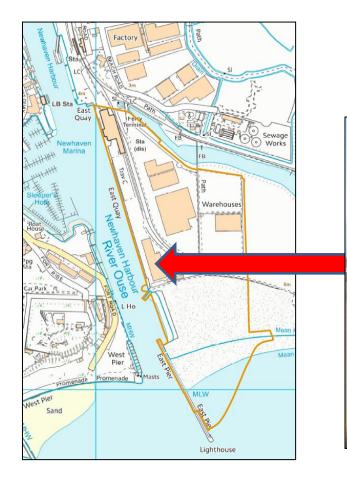


| Short-Term Delivery | Medium-Term Delivery | Longer Term Delivery | Ongoing through EZ Lifespan |
|------------------------|-------------------------|-------------------------|-----------------------------|
| East Quay | Bevan Funnell | Eastside North | Avis Way IE |
| Eastside South | Railway Quay | North Quay | |
| | Town Centre | | |



East Quay







Eastside South









Bevan Funnell





- 80 residential flats
- 600m² new B1 floorspace

Railway Quay



- Purchase funded through LGF
- C&W appointed to undertake Market Demand Study

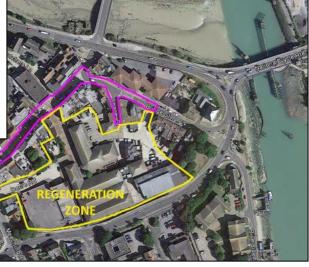




Town Centre

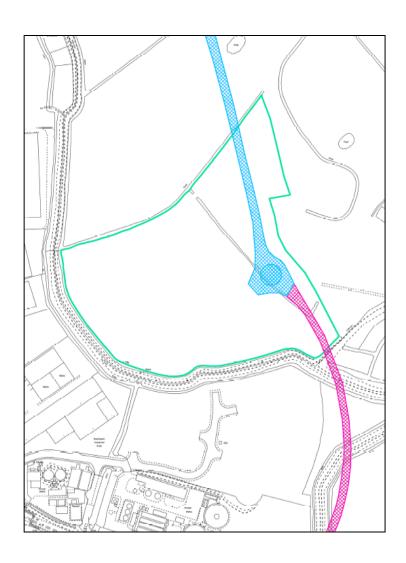






Eastside North

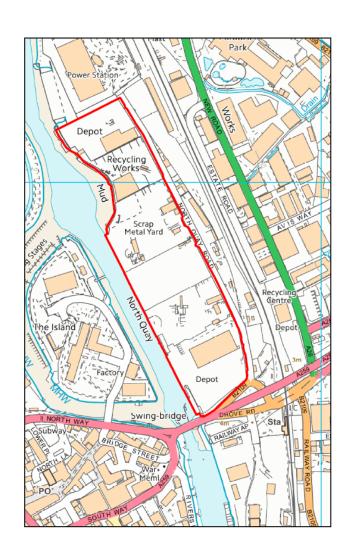




- Planning consent for food retail superstore
- Site unlocked by PAR & offers potential for major logistics / distribution centre
- No firm plans yet

North Quay





- ESCC Minerals & Waste policy designation
- Current application for Asphalt Recycling Plant
- Full redevelopment likely over longer-term

Avis Way IE





Anticipated Outcomes



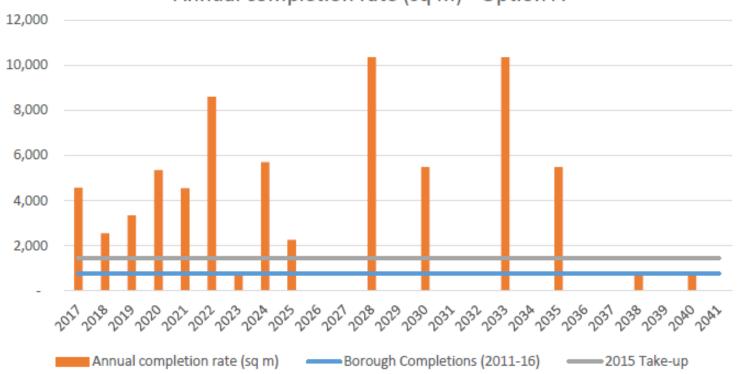


- Set out EZ borrowing capability
- Estimates:
 - New & refurbished floorspace
 - Employment impacts
 - Uplift in business rates for reinvestment
- Development timelines
- Scenarios & sensitivity testing
 - Scenario 1: Market-led
 - Scenario 2: Aspiration-led

Forecast Completion Rates

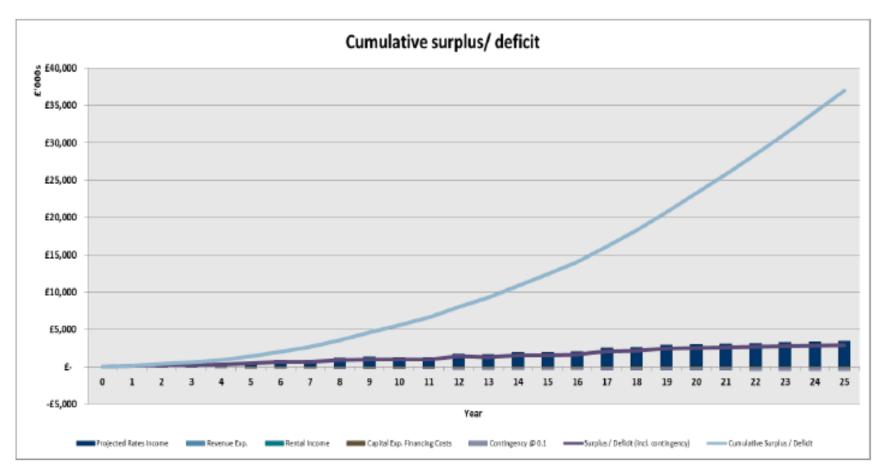


Annual completion rate (sq m) - Option A



Business Rates Uplift





What Has Happened So Far?



- Landowner engagement
- Governance established
- MoU signed by LDC, C2C & Government
- Implementation Plan completed
- Marketing Plan completed
- Successful LGF bid to purchase Railway Quay
- Successful LGF bid for development at Eastside South
- Work started at Eastside South & East Quay
- Website & branding established
- Article 4 Directions being explored
- EZ formally launched earlier this week



What Happens Next?



- Programme Board established to continue initial work
- Task & finish groups being created to cover core workstreams
- Ongoing work with private landowners to identify barriers to investment and unlock key sites



Summary

- Long-term plan, but only started in April
- Strategic priority for C2C and LDC
- Exciting opportunities for developers and investors
- New developments taking place at East Quay and Eastside South already
- LDC exploring options for own land
- Launch event and PR campaign commencing
- Planning powers being explored





Key Contacts



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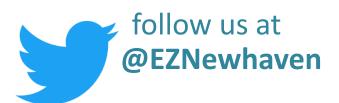
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